

Scotts Head Bowling & Recreation Club Ltd

ABN: 85 001 056 775

Financial Statements

For the year ended 30 June 2025

Scotts Head Bowling & Recreation Club Ltd

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Scotts Head Bowling & Recreation Club Ltd

Chairperson's Report

I would like to thank all members and visitors for their patronage and support during the past year.

Like many other businesses and families in the community, the Club continues to face increasing financial demands, thus resulting in impacts to the ongoing business objectives of the Club.

The Board along with Club management continues to work on improving the areas of business governance, financial management, facility management and regulatory compliance.

With the daily management of the Club now in the hands of our new Secretary Manager, Mark, the aim is to improve services to members and guests, including some minor changes to the Club layout to assist with these improvements.

The staff continue to provide excellent service to all, and the Board wish to thank you for all your efforts.

I would also like to thank my fellow members of the Board, who volunteer their time and effort to assist in the continual operation of the Club.

As a small Club operating in a seasonal holiday town, the support of locals and visitors is paramount to the Clubs survival. The Board and Management welcome any suggestions/feedback or support in improving ongoing operations and services to members and visitors.



Julie Kay
Chairperson

Scotts Head Bowling & Recreation Club Ltd

Directors' report

30 June 2025

The directors present their report on Scotts Head Bowling & Recreation Club Ltd for the financial year ended 30 June 2025.

Information on directors

The names of each person who has been a director during the year and to date of the report are:

Julie Kay

Qualifications	Administrator
Experience	Previous Director
Special responsibilities	Chairperson from 29 December 2023
Appointed	12 November 2023

Michael Reardon

Qualifications	Retired State Government Executive
Special responsibilities	Deputy Chairperson from 12 November 2023
Appointed	12 November 2023

Victor Mankin

Qualifications	Business Owner
Experience	Previous Director
Appointed	23 October 2016

Lynette Narris

Qualifications	Retired Accountant
Experience	Previous Director
Appointed	3 October 2023

Gregory Herbert

Qualifications	Retired Concrete Developer
Appointed	3 October 2023

John Palmer

Qualifications	Retired Marine Engineer
Appointed	12 November 2023

Neil Graham

Qualifications	Builder
Appointed	17 November 2024

Scotts Head Bowling & Recreation Club Ltd

Directors' report

30 June 2025

Information on directors (continued)

Nicole Gray

Qualifications	Naturopath
Appointed	24 January 2024
Resigned	17 November 2024

Directors have been in office since the start of the financial year to the date of the report unless otherwise stated.

Meetings of directors

During the financial year, 13 meetings of directors were held.

Attendances by each director during the year were as follows:

	Number eligible to attend	Number attended
Julie Kay	13	13
Michael Reardon	13	13
Victor Mankin	13	11
Lyn Narris	13	13
Greg Herbert	13	12
John Palmer	13	8
Neil Graham	8	8
Nicole Gray	5	4

Principal activities

The principal activity of Scotts Head Bowling & Recreation Club Ltd during the financial year was to operate as a Registered Sporting and Recreation Club.

No significant changes in the nature of the Company's activity occurred during the financial year.

Scotts Head Bowling & Recreation Club Ltd

Directors' report

30 June 2025

Principal activities (continued)

Objectives and strategies

The Company's short term and long term objectives focus on:

- The delivery and development of profitable, desirable facilities and services to members and guests; and
- The growth and development of the profitability of the Club's operating areas and Sub-Clubs; and
- The growth of membership and the number of guests.

To achieve these objectives, the Company has adopted the following strategies:

- Grow the existing business and increase revenue on operating activities whilst controlling and minimising related expenses; and
- Defend market share by investing in appropriate technology available within expenditure constraints; and
- Monitor cash flows to enable funding of forecast business activity and plans; and
- Enable staff to maintain up to date capabilities and qualifications.

Performance measures

The following measures are regularly used within the Company to monitor performance:

- The level of commercial activity of the key operating areas and Sub-Clubs; and
- The level of profit/(loss) generated by each of the key operating areas and Sub-Clubs; and
- EBITDA and working capital, solvency and liquidity ratios; and
- Improvement to the Club's facilities and services.

Operating results

The (loss)/profit of the Company amounted to (\$114,570) (2024: (\$21,984)).

Property Classification

In accordance with the Registered Club's Amendment Regulations 2007, the Board has previously determined that the Club's entire property is considered core property as defined in the relevant Acts and Regulations.

Scotts Head Bowling & Recreation Club Ltd

Directors' report

30 June 2025

Operating results (continued)

Members Guarantee

Scotts Head Bowling & Recreation Club Ltd is a company limited by guarantee. In the event of, and for the purpose of, winding up the company, the amount capable of being called up from each member and any person or association who ceased to be a member in the year prior to the winding up is limited to \$2, subject to the provisions of the Company's constitution.

At 30 June 2025 the collective liability of members was \$3,274 (2024: \$3,008).

Auditor's Independence Declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 30 June 2025 has been received and can be found on page 7 of the financial report.

Signed in accordance with a resolution of the Board of Directors.



Julie Kay
Chairperson

Dated: 23 September 2025



Michael Reardon
Deputy Chairperson



Auditor's independence declaration

To the directors of Scotts Head Bowling & Recreation Club Ltd:

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2025, there have been:

- no contraventions of the auditor independence requirements as set out in section 307C of the *Corporations Act 2001* in relation to the audit; and
- no contraventions of any applicable code of professional conduct in relation to the audit.

HLV Audit Pty Ltd

Angela Holladay

Director

Nambucca Heads NSW,

23 September 2025

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under Professional Standards Legislation.

Scotts Head Bowling & Recreation Club Ltd

Statement of profit or loss and other comprehensive income

For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Revenue	5	1,772,249	1,898,388
Other income	5	144,319	142,445
Total income		1,916,568	2,040,833
Raw materials and consumables used		(529,913)	(552,035)
Depreciation and amortisation		(295,001)	(291,711)
Employee benefit expenses		(625,866)	(609,626)
Finance expenses	7	(10,033)	(5,869)
Impairment losses on receivables		(1,490)	(9,630)
Other expenses		(568,835)	(593,946)
Total expenses		(2,031,138)	(2,062,817)
Income tax	3.a	-	-
Profit (loss) from continuing operations		(114,570)	(21,984)
Total comprehensive income for the year		(114,570)	(21,984)

The accompanying notes form part of these financial statements.

Scotts Head Bowling & Recreation Club Ltd

Statement of financial position

As at 30 June 2025

	Note	2025 \$	2024 \$
Assets			
Current assets			
Cash and cash equivalents	9	375,626	268,845
Trade and other receivables	11	20,457	40,810
Inventories	12	73,495	40,774
Other assets	13	57,855	54,754
Total current assets		527,433	405,183
Non-current assets			
Property, plant and equipment	14	4,566,319	4,722,455
Total assets		5,093,752	5,127,638
Liabilities			
Current liabilities			
Trade and other payables	15	79,514	72,112
Employee benefits	16	24,071	32,172
Lease liabilities	17	35,347	50,877
Other liabilities	18	113,284	76,528
Total current liabilities		252,216	231,689
Non-current liabilities			
Employee benefits	16	10,182	9,242
Lease liabilities	17	63,146	3,929
Total non-current liabilities		73,328	13,171
Total liabilities		325,544	244,860
Net assets		4,768,208	4,882,778
Equity			
Retained earnings		1,726,435	1,841,005
Reserves	21	3,041,773	3,041,773
Total equity		4,768,208	4,882,778

The accompanying notes form part of these financial statements.

Scotts Head Bowling & Recreation Club Ltd

Statement of changes in equity

For the year ended 30 June 2025

2024	Retained earnings \$	Revaluation surplus \$	Total equity \$
Opening balance	1,862,989	3,041,773	4,904,762
Profit for the year	(21,984)	-	(21,984)
Closing balance	1,841,005	3,041,773	4,882,778

2025	Retained earnings \$	Revaluation surplus \$	Total equity \$
Opening balance	1,841,005	3,041,773	4,882,778
Profit for the year	(114,570)	-	(114,570)
Closing balance	1,726,435	3,041,773	4,768,208

The accompanying notes form part of these financial statements.

Scotts Head Bowling & Recreation Club Ltd

Statement of cash flows

For the year ended 30 June 2025

	2025	2024
	\$	\$
Cash flows from operating activities:		
Receipts from customers	2,161,630	2,077,787
Receipts from government grants	-	144,817
Payments to suppliers and employees	(1,949,673)	(1,951,119)
Interest paid	(7,845)	(5,869)
Net cash flows from/(used in) operating activities	204,112	265,616
Cash flows from investing activities:		
Purchase of property, plant and equipment	(25,324)	(371,255)
Cash flows from financing activities:		
Payment of lease liabilities	(72,007)	(95,688)
Net cash provided by/(used in) financing activities	(72,007)	(95,688)
Net increase/(decrease) in cash and cash equivalents	106,781	(201,327)
Cash and cash equivalents at beginning of year	268,845	470,172
Cash and cash equivalents at end of financial year	375,626	268,845

The accompanying notes form part of these financial statements.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

1. Introduction

The financial report covers Scotts Head Bowling & Recreation Club Ltd as an individual entity. Scotts Head Bowling & Recreation Club Ltd is a not-for-profit Company limited by guarantee, incorporated and domiciled in Australia.

The principal activities of the Company for the year ended 30 June 2025 were the provision of a bowling and recreation club in Scotts Head, NSW.

The functional and presentation currency of Scotts Head Bowling & Recreation Club Ltd is Australian dollars. Comparatives are consistent with prior years, unless otherwise stated.

The financial report was authorised for issue by the Directors on 23 September 2025.

2. Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*. The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Material accounting policy information adopted in the preparation of these financial statements are presented below and are consistent with prior reporting periods unless otherwise stated.

3. Material accounting policy information

a. Income tax

The Company is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997*.

b. Borrowing costs

All borrowing costs are recognised as an expense in the period in which they are incurred.

c. Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payable are stated inclusive of GST.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

3. Material accounting policy information (continued)

d. Impairment of non-financial assets

At the end of each reporting period the Company determines whether there is evidence of an impairment indicator for non-financial assets. Where an indicator exists and regardless for indefinite life intangible assets and intangible assets not yet available for use, the recoverable amount of the asset is estimated. Where assets do not operate independently of other assets, the recoverable amount of the relevant cash-generating unit (CGU) is estimated. The recoverable amount of an asset or CGU is the higher of the fair value less costs of disposal and the value in use. Value in use is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in profit or loss. Reversal indicators are considered in subsequent periods for all assets which have suffered an impairment loss.

e. Financial instruments

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument. On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

i. Financial assets

Classification

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument. On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Amortised cost

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position. Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method (where material) less provision for impairment. Interest income and impairment are recognised in profit or loss.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

3. Material accounting policy information (continued)

e. Financial instruments (continued)

i. Financial assets (continued)

Trade receivables and contracts assets

Impairment of trade receivables and contract assets have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses. The Company has determined the probability of non-payment of the receivable and contract asset and multiplied this by the amount of the expected loss arising from default. The amount of the impairment is (if any) is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

ii. Financial liabilities

The Company measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Company comprise trade payables, loans and lease liabilities.

f. Adoption of new and revised accounting standards

The Company has adopted all standards which became effective for the first time at 30 June 2025, the adoption of these standards has not caused any material adjustments to the reported financial position, performance or cash flow of the Company.

4. Critical accounting estimates and judgements

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

4. Critical accounting estimates and judgements (continued)

a. Key estimates - impairment of property, plant and equipment

The Company assesses impairment at the end of each reporting period by evaluating conditions specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

b. Key estimates - estimation of useful lives of assets

The Company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite or indefinite life of any intangible assets held. The useful lives could change as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or down.

c. Key estimates - property held at fair value

An independent valuation of property (land and buildings) carried at fair value was obtained on 30 June 2022. The directors have reviewed this valuation and updated it based on valuation indexes for the area in which the property is located. The valuation is an estimation which would only be realised if the property is sold.

d. Key estimates - receivables

The receivables at reporting date have been reviewed to determine whether there is any objective evidence that any of the receivables are impaired. An impairment provision is included for any receivable where the entire balance is not considered collectible. The impairment provision is based on the best information at the reporting date.

e. Key Judgements - lease classification

The company is party to a number of lease arrangements in relation to their poker machine licenses and plant and equipment. Review of the minimum lease payments, lease term, other terms and conditions in the leases has been performed to determine whether a lease exists. Where it is determined that a lease exists, right-of-use assets have been recognised at cost which is based on the associated lease liabilities.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

5. Revenue and other income

a. Accounting policy

i. Revenue from contracts with customers

Revenue is recognised on a basis that reflects the transfer of control of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services.

Generally, the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability. None of the revenue streams of the Company have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

ii. Specific revenue streams

The revenue recognition policies for the principal revenue streams of the Company are:

Sales

Revenue from the sales, including bar, poker machine net takings and general sales are recognised at the point of delivery as this corresponds to the transfer of significant risks and rewards of ownership of the goods and the cessation of all involvement in those goods. Revenue is recognised at the point of sale as there are no specific ongoing obligations related to the sales.

Rendering of services

Revenue in relation to rendering of services is recognised upon delivery of the service to customers.

Membership subscriptions

Revenue from membership subscriptions are recognised in the year in which they relate to as this is deemed to be the point in time when the risks and rewards are transferred. Payments are generally received in advance, and if paid prior to the year commencing this is shown in the statement of financial position as a liability.

Sponsorships

Revenue from sponsorships are recognised in the year in which they relate to as this is deemed to be the point in time when the risks and rewards are transferred. Payments are generally received in advance, and if paid prior to the year commencing or the event has occurred, this is shown in the statement of financial position as a liability. If received after the event, it is shown as a receivable.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

5. Revenue and other income (continued)

a. Accounting policy (continued)

iii. Statement of financial position balances relating to revenue recognition

Contract assets and liabilities

Where the amounts billed to customers are based on the achievement of various milestones established in the contract, the amounts recognised as revenue in a given period do not necessarily coincide with the amounts billed to or certified by the customer.

When a performance obligation is satisfied by transferring a promised good or service to the customer before the customer pays consideration or the before payment is due, the Company presents the contract as a contract asset, unless the Company's rights to that amount of consideration are unconditional, in which case the Company recognises a receivable.

When an amount of consideration is received from a customer prior to the entity transferring a good or service to the customer, the Company presents the contract as a contract liability.

iv. Rental income

Bistro rent revenue is recognised on a straight-line basis over a period of the lease term so as to reflect a constant periodic rate of return on the net investment.

v. Grant revenue

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligations is satisfied.

Grant income arising from non-enforceable contracts or those without sufficiently specific performance obligations is recognised on receipt unless it relates to capital grants which meet certain criteria.

Enforceable capital grants received to enable the Company to acquire or construct an item of property, plant and equipment to identified specifications which will be controlled by the entity are recognised as revenue as and when the obligation to construct or purchase is completed.

- For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin.
- For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the entity.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

5. Revenue and other income (continued)

a. Accounting policy (continued)

vi. Other income

Other income is recognised on an accruals basis when the Company is entitled to it.

vii. Volunteer services

No amounts are included in the financial statements for services donated by volunteers.

b. Revenue from continuing operations

	2025	2024
	\$	\$
Bar sales	1,125,431	1,080,463
Affiliation Revenue	1,453	-
Poker Machine Net Takings	531,365	549,557
Green Fees Income	15,642	22,687
Grants	-	164,526
Member subscriptions	18,862	13,074
LivePayments Fee Income	7,595	-
Raffles	53,498	55,036
Sponsorships and Advertising	7,353	4,643
Wage Subsidies Received	1,455	-
Sub-club income	4,766	6,671
Sundry Income	4,829	1,731
Total revenue	1,772,249	1,898,388

c. Other income

	2025	2024
	\$	\$
Commissions	51,403	54,222
Restaurant Rent	24,450	23,850
Restaurant cost recoveries	51,286	47,193
Gaming Tax Rebate	17,180	17,180
Total other income	144,319	142,445

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

6. Result for the year

The result for the year includes the following specific expenses:

	2025	2024
	\$	\$
Raw materials and consumables used	529,913	552,035
Depreciation expenses	295,001	291,711
Salary and wage expenses	557,342	549,415
Superannuation contributions	61,165	58,870
Workers compensation	8,625	12,089
Movement in leave provisions	(1,266)	(10,748)
Auditor's remuneration	25,190	22,720
Doubtful debts expense	-	9,630
Insurance	49,849	49,934
Legal fees	280	7,343
Repairs and maintenance	108,578	130,106
Finance expenses	10,033	5,869
Net loss on disposal	2,153	875
Other operating expenses		
Accounting Fees	15,120	22,101
Advertising	3,069	3,364
Bank Charges	6,232	12,962
LivePayments Machine Expense	1,005	-
Carnival Expenses	4,916	5,779
Cleaning	9,688	11,767
Consulting Fees	5,375	5,895
Director Expenses	391	2,478
Drinks	12,679	8,747
Electricity and Gas	94,815	82,815
Entertainment and Bands	18,949	19,818
Equipment Purchases < \$1,000	8,383	2,569
Keno Expenses	2,414	2,662
Poker machine monitoring and maintenance	29,493	23,230
Postage	1,821	765
Printing and Stationery	8,184	6,743
Promotions - members and community	15,130	20,372
Raffles Expenses	41,646	48,902
Rates - Land	9,620	8,660
Rates - Water	10,344	8,572

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

6. Result for the year (continued)

	2025	2024
	\$	\$
Registration and Licenses	1,189	834
Security	3,720	5,527
Sponsorship expenses	5,428	3,859
Staff uniforms and amenities	3,018	1,854
Subscriptions	23,054	23,144
TAB and Sky Channel expenses	24,226	16,030
Telephone and Internet	2,702	3,095
Travel and Accommodation	2,624	3,978
Trophies Expense	9,557	9,638
Unders / (Overs)	(267)	6,784
Sundry operating expenses	8,260	10,024
Total Other operating expenses	382,785	382,968

7. Finance income and expenses

	2025	2024
	\$	\$
Finance expenses		
Lease interest expense	6,855	2,745
Premium funding interest expense	3,178	3,124
Total finance expenses	10,033	5,869

8. Auditor's remuneration

	2025	2024
	\$	\$
Auditing or reviewing the financial statements	21,400	18,000
Other remuneration of the auditor	3,790	4,720
Total auditor's remuneration	25,190	22,720

Other services included assistance with the preparation of the financial report, assistance with ASIC compliance lodgements and assistance with Xero queries.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

9. Cash and cash equivalents

a. Accounting policy

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and subject to an insignificant risk of change in value.

b. Cash and cash equivalent details

	2025	2024
	\$	\$
Cash at bank and on hand	375,626	268,845

10. Cash flow information

Reconciliation of net income to net cash provided by operating activities:

	2025	2024
	\$	\$
Loss for the year	(114,570)	(21,984)
Add / (less) non-cash items:		
Net (Profit) / loss on disposal of assets	2,153	875
Depreciation and amortisation	295,001	291,711
Impairment of receivables	1,490	9,630
Changes in assets and liabilities:		
(increase) / decrease in receivables	18,863	(12,271)
(increase) / decrease in inventories	(32,721)	5,496
(increase) / decrease in other assets	(3,101)	(17)
increase / (decrease) in payables	7,402	15,098
increase / (decrease) in employee benefits	(7,161)	(15,648)
increase / (decrease) in other liabilities	36,756	12,435
increase / (decrease) in contract liabilities	-	(19,709)
Cash flows from operations	204,112	265,616

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

11. Trade and other receivables

Current	2025	2024
	\$	\$
Trade Debtors	-	27,758
Other Debtors	4,616	5,221
Total Trade receivables	4,616	32,979
Provision for doubtful debts	-	(9,630)
Sub total	4,616	23,349
Other receivables	15,841	17,461
Total trade and other receivables	20,457	40,810

The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable in the financial statements.

12. Inventories

a. Accounting policy

Inventories are measured at the lower of cost and net realisable value.

Inventories acquired at no cost, or for nominal consideration are valued at the current replacement cost as at the date of acquisition, which is the deemed cost.

b. Inventory details

Current	2025	2024
	\$	\$
Bar stock at cost	73,495	40,774

Write-downs of inventories to net realisable value during the year were \$Nil (2024: \$Nil).

13. Other assets

Current	2025	2024
	\$	\$
Prepayments	57,855	54,754

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

14. Property, plant and equipment

a. Accounting policy

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment.

i. Land and buildings

Land and buildings are measured using the revaluation model.

ii. Plant and equipment

Plant and equipment are measured using the cost model.

iii. Depreciation

Property, plant and equipment, excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the Company, commencing when the asset is ready for use.

The estimated useful lives used for each class of depreciable asset are shown below:

Fixed asset class	Useful life
Buildings and land improvements	10 to 25 years
Furniture and fittings	5 to 10 years
Plant and equipment	3 to 10 years
Poker machines	5 years

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate. When an asset is disposed, the gain or loss is calculated by comparing proceeds received with its carrying amount and is taken to profit or loss.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

14. Property, plant and equipment (continued)

b. Property, plant and equipment details

Summary	2025 \$	2024 \$
Land at Directors' valuation	1,200,000	1,200,000
Buildings		
Buildings and Greens - At Directors' valuation	3,149,544	3,138,559
Buildings and Greens- Accumulated Dep'n	(356,288)	(228,295)
Total Buildings	2,793,256	2,910,264
Plant and equipment		
Plant and Equipment - At Cost	972,473	969,554
Plant and Equipment - Accumulated Dep'n	(556,730)	(495,303)
Total Plant and equipment	415,743	474,251
Poker Machines		
Poker Machines - At Cost	695,509	673,645
Poker Machines - Accumulated Dep'n	(553,969)	(552,876)
Total Poker machines	141,540	120,769
Furniture, fixtures and fittings		
Furniture and Fittings - At Cost	126,735	124,612
Furniture and Fittings - Accumulated Dep'n	(110,955)	(107,441)
Total Furniture, fixtures and fittings	15,780	17,171
Total property plant and equipment	4,566,319	4,722,455

2025	Land \$	Buildings and greens \$	Plant and equipment \$	Furniture, fixtures and fittings \$	Poker machines \$	Total \$
Opening balance	1,200,000	2,910,264	474,251	17,171	120,769	4,722,455
Additions	-	10,985	49,672	2,123	85,964	148,744
Disposals	-	-	(9,879)	-	-	(9,879)
Depreciation	-	(127,993)	(98,301)	(3,514)	(65,193)	(295,001)
Closing balance	1,200,000	2,793,256	415,743	15,780	141,540	4,566,319

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

14. Property, plant and equipment (continued)

c. Fair value measurement

Freehold land, buildings and land improvements (including the bowling greens) were revalued at 30 June 2022 by independent valuers. Valuations were made on the basis of an open market in an arms length transaction based on similar properties and available sales data. The valuations were performed by an independent valuer with appropriate qualifications and experience.

The directors have reviewed the key assumptions adopted by the valuers, available sales data and valuer general information and believe that the total carrying value of the land, buildings and greens correctly reflects the fair value less cost to sell at 30 June 2025.

15. Trade and other payables

Current	2025	2024
	\$	\$
Trade payables	32,435	28,732
GST payable/(receivable)	24,338	19,460
Superannuation payable	95	5,410
Accrued expenses	21,463	17,156
TAB and Keno settlements payable	1,183	1,354
Total trade and other payables	79,514	72,112

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

16. Employee benefits

a. Accounting policy

Provision is made for the Company's liability for employee benefits, those benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

16. Employee benefits (continued)

a. Accounting policy (continued)

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality corporate bond rates incorporating bonds rated AAA or AA by credit agencies, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in profit or loss.

b. Employee benefit details

Current	2025	2024
	\$	\$
Annual leave	24,071	32,172

Non-current	2025	2024
	\$	\$
Long service leave	10,182	9,242

17. Leases

a. Accounting policy

At inception of a contract, the Company assesses whether a lease exists.

At the lease commencement, the Company recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Company believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model, depreciated over the life of the underlying asset on a straight-line basis and assessed for impairment in accordance with the impairment of assets accounting policy.

Exceptions to lease accounting

The Company has elected to apply the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. The Company recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

17. Leases (continued)

b. Company as a lessee

The Company has leases over a range of assets including poker machines and plant and equipment.

i. Terms and conditions of leases

The Company leases Poker machines, and their associated type 4 licenses, and plant and equipment. The leases are generally between 1-4 years.

ii. Lease liabilities

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

	2025	2024
	\$	\$
< 1 year	39,072	51,511
1 - 5 years	64,940	4,005
Total undiscounted lease liabilities	104,012	55,516
Less unexpired interest	(5,519)	(710)
Lease liabilities included in the statement of financial position	98,493	54,806

18. Other liabilities

Current	2025	2024
	\$	\$
Deferred income	53,004	22,214
Premium funding loan	60,280	54,314
Total other liabilities	113,284	76,528

19. Contracted commitments

The end of the financial year up until the date of this report, the Club has committed to the following capital expenditure:

- the purchase of a new CRT machine for \$36,302 plus GST.

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

20. Financial risk management

Financial assets	2025	2024
	\$	\$
Cash and cash equivalents	375,626	268,845
Trade and other receivables	20,457	40,810
Total financial assets	396,083	309,655

Financial liabilities	2025	2024
	\$	\$
Trade and other payables	(79,514)	(72,112)
Lease liabilities - current	(35,347)	(50,877)
Lease liabilities - non-current	(63,146)	(3,929)
Premium funding loan	(57,780)	(54,314)
Total financial liabilities	(235,787)	(181,232)

21. Reserves

	2025	2024
	\$	\$
Revaluation surplus	3,041,773	3,041,773

a. Revaluation surplus

The asset revaluation reserve records fair value movements on land, buildings and greens held under the revaluation model.

22. Members' guarantee

The Company is incorporated under the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$2 each towards meeting any outstanding obligations of the Company. At 30 June 2025 the number of members was 1,637 (2024: 1,504).

23. Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 30 June 2025 (2024: None).

Scotts Head Bowling & Recreation Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

24. Related parties

a. The Company's main related parties are as follows:

The remuneration paid to key management personnel of the Company is \$153,536 (2024: \$218,577).

Other related parties include close family members of key management personnel and entities that are controlled or significantly influenced by those key management personnel or their close family members.

b. Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

There were no related party transactions during the year.

25. Events occurring after the reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations, or the state of affairs of the Company in future financial years.

26. Statutory information

The registered office and principal place of business of the Company is:

Scotts Head Bowling & Recreation Club Ltd
26 West Street
Scotts Head NSW Australia
2447

Scotts Head Bowling & Recreation Club Ltd

Directors' declaration

In the directors opinion:

1. The financial statements and notes for the year ended 30 June 2025 are in accordance with the *Corporations Act 2001* and:

- comply with Australian Accounting Standards - Simplified Disclosures; and
- give a true and fair view of the financial position as at 30 June 2025 and of the performance for the year ended on that date of the Company.

In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.



Julie Kay
Chairperson

Dated: 23 September 2025



Michael Reardon
Deputy Chairperson

Independent audit report to the members of Scotts Head Bowling & Recreation Club Ltd

Report on the audit of the financial report

Opinion

We have audited the accompanying financial report, being a simplified disclosure financial report of Scotts Head Bowling & Recreation Club Ltd (the Company), which comprises the statement of financial position as at 30 June 2025, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes to the financial statements and the Directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

1. giving a true and fair view of the Company's financial position as at 30 June 2025 and of its financial performance for the year ended; and
2. complying with Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Entity in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (the Code)* that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Directors are responsible for the other information. The other information obtained at the date of this auditor's report includes the Chairperson's Report and the Director's Report, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

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In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of directors for the financial report

The directors of the Company are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*, and for such internal control as the directors determine is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error. In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

A handwritten signature in blue ink that reads 'HLV Audit'.

HLV Audit Pty Ltd

A handwritten signature in blue ink that reads 'Angela Holladay'.

Angela Holladay

Partner

Nambucca Heads NSW,

23 September 2025